



**Report to:** Joint Health Scrutiny Committee

**Date:** 2<sup>nd</sup> February 2016

Report for: Information

Report of: Silas Nicholls

Deputy Chief Executive / Chief Operating Officer

University Hospital of South Manchester

# **Report Title**

Wythenshawe Hospital – Emergency Department Redevelopment - Project Update

# Summary

This paper provides an update for members of the Committee on progress with the new Emergency Department development at Wythenshawe Hospital.

### Recommendation(s)

That members of the Committee note progress with the project and proposed next steps.

Contact person for access to background papers and further information:

Name: David Hounslea

Director of Estates & Facilities

University Hospital of South Manchester

Extension: 0161 291 5266

Background Papers: None

# 1. The Proposed Development

The proposed new emergency department (ED) at Wythenshawe Hospital will comprise:

- A significant new build extension to the front of the existing department, to provide new majors, minors and triage areas, a new main waiting area and reception.
- Substantial refurbishment and reconfiguration of the existing emergency department to provide expanded resuscitation facilities and paediatric department, and dedicated x-ray facilities
- An extension at first floor level to provide new staff facilities including offices, staff changing and seminar facilities

In order to keep our very busy ED safe and operational throughout the construction period, the project will be delivered as a phased development over approximately two years on site, with main works commencing during summer 2016 (subject to planning consent). The works will be phased in order to ensure that there is no reduction in patient treatment capacity within the ED at any point during the construction programme.

The major benefits to our patients of the proposed development will be:

- An increase in overall treatment capacity and greater flexibility of facilities, thereby assisting in reducing patient waiting times
- Larger, more modern facilities throughout the department, providing higher standards of comfort, privacy and dignity
- The design allows for better supervision and observation of patients by ED staff, improving patient safety
- Separation of walk-in and ambulance patient flows, and improved separation of adult and child patients
- Increased and more rapid access to diagnostic imaging, through provision of dedicated x-ray facilities within the department itself
- A significant improvement to the working environment for our staff, thereby helping us to recruit and retain good people

#### 2. Actions to Date

In order to support the successful delivery of a properly planned, clinically-appropriate and value for money new ED at Wythenshawe Hospital, the following actions have been taken by UHSM:

- A formal Project Board has been established and meets monthly to review progress and sign off all necessary decisions related to the project. The Project Board membership includes the Clinical Director, Matron and Directorate Manager for the emergency department, to ensure that the senior clinicians who run the ED are fully engaged in all decision-making.
- The capacity plan underpinning the proposed new development has been reviewed by the ED clinical staff in conjunction with experienced health planners to ensure we provide a department which is adequately sized to deal with current and anticipated patient demand
- A highly-experienced design team has been appointed, led by IBI Architects. A
  project brief, schedule of accommodation and design at 1:200 scale has been
  formally signed off with the clinical users. Good progress is being made in signing
  off 1:50 scale room-by-room drawings and room data sheets. This has been
  supported by the development of a detailed operational policy for the new ED.
- Rider Hunt LLP, an experienced firm of project managers and cost advisors has been appointed and is supporting the Trust team through the design and procurement process
- A detailed and comprehensive business case for the project is being prepared, for approval by UHSM's Trust Board on 25<sup>th</sup> February.
- Initial enabling works have now commenced on site to provide a new access road and ambulance drop-off area, both of which are necessary to allow the main scheme to proceed without disruption to the operation of the existing department.

#### 3. Next Steps

- The design process for the new emergency department will continue through to completion and sign-off of the detailed design
- A planning application for the revised scheme will be submitted to Manchester City Council for approval
- Enabling works will continue on site in order that the main scheme can proceed without delay, once approved
- UHSM will commence the procurement process to secure a suitable contractor to carry out the main works
- Negotiations will continue with South Manchester Healthcare Limited, UHSM's PFI partner, to ensure that all PFI contractual matters are resolved in order that the scheme can proceed

Silas Nicholls Deputy Chief Executive / Chief Operating Officer University Hospital of South Manchester